

To our members and stakeholders:

Attached are the audited financial statements for the year ending March 31, 2019.

For the first time since fiscal 2008-2009 the Corporation incurred a large deficit. The total deficit is \$192,024.

\$108,500 of the deficit is due to timing of funding on project not completed by March 31, 2018. The project ran past the anticipated completion date by eight months due to an eight month delay in the provision of the funding. Although HPCO expended cash from the funding, the use of the cash was disallowed due to the lack of a written agreement with the funder (MOH) to permit the use of the 2018 funds in 2019.

To compensate for the project deficit, which is due to the timing of funding and not cost overruns, a new funding agreement to pay for the cost of completing the project is in the final stages of approvals for the current fiscal year. The funding is anticipated in Q3 2020. The Auditor has agreed that upon receipt of the funding, he will do an adjusting entry for fiscal 2019 to accrue the project expenses for which funding was disallowed, into fiscal 2020 to match funding from the new grant.

\$55,000 of the deficit is due to the cancellation of a funding agreement with one of our provincial partners. Due to the scope and importance of the project (Advance Care Planning) HPCO opted to retain project staff and seek new funding in fiscal 2020 to continue the work.

The balance of the deficit, \$28,500 was related to work done to expand the Hospice Quality Measurement platform (Hospice Metrics). Funds were received in fiscal 2018 for this project but were not deferred into fiscal 2019 to off-set project expenses.

Report And Financial Statements

March 31, 2019

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MARCH 31, 2019

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Independent Auditors' Report

To the Board of Directors of HOSPICE PALLIATIVE CARE ONTARIO

Qualified opinion

We have audited the financial statements of Hospice Palliative Care Ontario (hereafter, "HPCO"), which comprise the statement of financial position as at March 31, 2019, and the statement of operations, statement of changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matters described in "Basis for qualified opinion" section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of HPCO as at March 31, 2019, and the results of its operations and its cash flows for the year then ended in accordance with accounting standards for not-for-profit organizations.

Basis for qualified opinion

In common with many not-for-profit organizations, HPCO derives revenue from donations from individuals, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of HPCO. Therefore, we were not able to determine whether any adjustments might be necessary to these revenues, (deficiency) excess of revenues over expenses and cash flows from operating activities for the year ended March 31, 2019, current assets as at March 31, 2019 and net assets as April 1, 2018 and March 31, 2019.

Note 1 describes HPCO's policy with respect to the recognition of membership revenues. Prior to the commencement of the current fiscal year, HPCO recognized membership revenues on a cash basis of accounting. Note 2 describes HPCO's policy to prospectively recognize membership revenues on adoption of its change to the accrual basis of accounting. Generally accepted accounting principles require the change in accounting policy to be applied retrospectively. Accordingly, we were not able to determine whether any adjustments might be necessary to current assets and net assets as at April 1, 2018 and March 31, 2019.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of HPCO in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

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Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing HPCO's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate HPCO or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing HPCO's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located at Wallington Chong LLP's website at www.bwccas.com. This description forms part of our auditor's report.

July E Chong LLP

Markham, Ontario September 24, 2019 WALLINGTON CHONG LLP
CHARTERED PROFESSIONAL ACCOUNTANTS
LICENSED PUBLIC ACCOUNTANTS

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Statement of Financial Position

AS AT MARCH 31,	2019	2018
ASSETS		
CURRENT		
Cash	\$ 686,933	\$ 1,175,183
Accounts receivable	156,325	108,828
Prepaid expenses and deposits (note 3)	<u>149,386</u>	<u>140,664</u>
	992,644	1,424,675
		·
CAPITAL (note 4)	<u>27,822</u>	32,268
	\$ 1,020,466	\$ 1,456,943
	 	
LIABILITIES		
LIABILITIES		
CURRENT		
Accounts payable and accrued liabilities (note 6)	\$ 529,363	\$ 756,271
Deferred revenue (note 7)	<u>468,745</u>	486,290
	998,108	1,242,561
NET ASSETS	<u></u>	
UNRESTRICTED		
Invested in capital assets	27,822	32,268
(Deficiency) surplus	(5,464)	182,114
		·
	<u>22,358</u>	<u>214,382</u>
	\$ 1,020,466	\$ 1,456,943
	Ψ 1,020,400	Ψ 1, 700,070

APPROVED ON BEHALF OF THE BOARD:

Director Director

Statement of Operations

FOR THE YEAR ENDED MARCH 31,				
	LIDCO	Palliative	۵.	
	HPCO Mambar	Education and		Total
	Member Services	Information Services	Total 2019	Total 2018
	Services	(note 9)	2019	2010
FUNDING		(Hote 9)		
Foundations	\$ 205,246	\$ -	\$ 205,246	\$ 145,883
Donations	131,036	Ψ -	131,036	73,696
Nevada ticket sales	101,786	_	101,786	95,076
Conference and education	472,180	_	472,180	469,477
Government of Ontario (notes 9 and 10)	-	268,510	268,510	865,575
Membership	178,686	-	178,686	158,833
Merchandise and publication sales	64,631	-	64,631	74,699
Interest and sundry income	50,087		50,087	
	1,203,652	268,510	1,472,162	1,883,239
EXPENSES Salaries and benefits Nevada ticket costs Nevada profit sharing Office and general	413,764 47,848 4,677 212,939	205,253 - - 14,318	619,017 47,848 4,677 227,257	659,046 43,802 5,261 392,643
Professional fees and consultants	368,067	33,115	401,182	408,804
Insurance	3,891	1,000	4,891	4,498
Rent and operating costs	84,064	19,980	104,044	88,601
Travel, meetings and conference	250,824	-	250,824	239,200
Amortization - capital assets	4,446	-	4,446	<u> </u>
	1,390,520	273,666	1,664,186	1,841,855
	(186,868)	(5,156)	(192,024)	41,384
FUNDED BY OPERATIONS	(5,156)	5,156	-	-
(DEFICIENCY) EXCESS OF REVENUE OVER EXPENSES	\$ <u>(192,024)</u>	\$ -	\$ (192,024)	\$ 41,384

Statement of Changes in Net Assets

FOR THE YEAR ENDED MARCH 31,			2019	2018
	Restricted Ministry Funded Programs	Unrestricted Invested in Operating Capital Programs and Assets Administration	<u>Total</u>	<u>Total</u>
BALANCE, beginning of year	\$ -	\$ 32,268 \$ 182,114	\$ 214,382	\$ 172,998
(Deficiency) excess of revenue over expenses for the year	(5,156)	(4,446) (182,422)	(192,024)	41,384
Funded internally by operations	5,156	- (5,156)		<u>-</u>
BALANCE, end of year	\$ -	\$ 27,822 \$ (5,464)	\$ 22,358	\$ 214,382

Statement of Cash Flows

FOR THE YEAR ENDED MARCH 31,	2019	2018
FUNDS PROVIDED BY (USED IN)		
OPERATING ACTIVITIES (Deficiency) excess of revenue over expenses	\$ (192,024)	\$ 41,384
Add items not requiring a current cash flow: Amortization of capital assets	4,446	<u>-</u>
Net change in non-cash working capital	(187,578)	41,384
(Increase) decrease in: Accounts receivable Prepaid expenses and deposits Increase (decrease) in:	(47,497) (8,722)	(71,993) (39,200)
Accounts payable and accrued liabilities Deferred revenue	(226,908) (17,545)	646,237 27,176
CASH (USED IN) PROVIDED BY OPERATING ACTIVITIES	(488,250)	603,604
INVESTING ACTIVITIES Purchase of capital assets		(32,268)
CASH (USED IN) INVESTING ACTIVITIES		(32,268)
(DECREASE) INCREASE IN CASH POSITION FOR THE YEAR	(488,250)	571,336
CASH POSITION, beginning of year	1,175,183	603,847
CASH POSITION, end of year	\$ 686,933	\$ 1,175,18 <u>3</u>
CASH POSITION REPRESENTED BY:		
Cash	\$ 686,933	\$ 1,175,183

Notes To The Financial Statements

FOR THE YEAR ENDED MARCH 31, 2019

1. SIGNIFICANT ACCOUNTING POLICIES

a) NATURE OF OPERATIONS AND GOVERNING STATUTES

The objectives of the Hospice Palliative Care Ontario (hereafter, "HPCO") are to provide a network of expertise, information and communications to support and assist members in their efforts to provide the maximum possible hospice palliative care support in the communities they serve.

HPCO is incorporated under the Canada Corporations Act as a not-for-profit corporation and was issued a certificate of continuance effective June 26, 2014. HPCO is exempt of income tax, is a registered charity under the Income Tax Act and is able to issue charitable donation receipts for income tax purposes.

b) BASIS OF ACCOUNTING

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations.

HPCO's financial statements separately disclose the activities of its unrestricted and restricted funds and segregate their net asset balances as follows:

- Invested in capital assets represent HPCO's net investment in property which is comprised of the amount of its capital assets purchased with either restricted or unrestricted funds.
- ii) **Unrestricted net assets** comprise the remaining excess (deficiency) of revenues over expenses from operations.

The financial statements do not include the value of materials and services donated or the value of any pledges made to HPCO during the period.

c) REVENUE RECOGNITION

HPCO follows the deferral method of accounting for contributions and donations.

Restricted contributions and donations are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions which are comprised of tickets sales, merchandise and publication sales, interest and sundry income, are recognized when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured.

Special project and function revenues are recognized in the period the event occurs.

Membership revenues (note 2) are recognized when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured.

Unrestricted donations are recognized when received.

Notes To The Financial Statements

FOR THE YEAR ENDED MARCH 31, 2019

1. SIGNIFICANT ACCOUNTING POLICIES - continued

d) FINANCIAL INSTRUMENTS

HPCO initially measures it financial assets and financial liabilities at fair value. Except for investments held that are quoted in an active market, other investments are measured at fair value, HPCO measures its financial assets and liabilities at amortized cost. Any gains or losses are recognized in the statement of operations in the period in which the gain or loss occurs. Changes in fair value are recognized in the statement of operations in the period incurred.

Fair value of financial instruments

The fair value of a financial instrument is the estimated amount that HPCO would receive or pay to settle a financial asset or financial liability as at the reporting date.

The fair value of accounts receivable and accounts payable and accrued liabilities approximate their carrying values due to their nature and capacity for prompt liquidation.

Impairment

At the end of the reporting period, HPCO assesses whether there are any indications that a financial asset measured at amortized cost may be impaired. Where there is an indication of impairment, the carrying amount of the asset is reduced directly or through the use of an allowance account. The amount of the reduction is recognized as an impairment loss in the statement of operations.

Transaction costs

Transaction costs are recognized in the statement of operations in the period incurred, except for financial instruments that will be subsequently measured at amortized cost. Transaction costs associated with the acquisition and disposal of investments are capitalized and are included in the acquisition costs or reduce proceeds on disposal. Investment management fees are expensed as incurred.

e) **CAPITAL ASSETS**

Purchased capital assets are recorded at acquisition cost. Contributed capital assets are recorded at fair market value at the date of contribution. HPCO has adopted the policy to amortize capital assets acquired at rates and basis as follows:

Furniture and fixtures
Office equipment
Computer hardware and software
Leasehold improvements
- 5 years, straight-line basis
- 3 years, straight-line basis
- 10 years, straight-line basis

No amortization is charged in the year of acquisition.

Notes To The Financial Statements

FOR THE YEAR ENDED MARCH 31, 2019

1. SIGNIFICANT ACCOUNTING POLICIES - continued

f) CASH AND CASH EQUIVALENTS

Cash includes cash and cash equivalents. Cash and cash equivalents consist primarily of cash on hand and balances within bank and investment accounts held with financial institutions.

g) **SHORT-TERM INVESTMENTS**

Short-term investments, if any, are acquired primarily for their income producing potential, are classified as held for trading and initially are recorded at their acquisition cost. Investments are subsequently adjusted to fair value at the balance sheet date, and the corresponding unrealized gains and losses are reflected in the statements of operations.

h) **EXPENSES**

Expenses are recorded on the accrual basis of accounting, whereby they are reflected in the accounts in the period incurred, whether or not such transactions have been settled by payment of money in the period.

i) **USE OF ESTIMATES**

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the period. Actual results could differ from these estimates as additional information becomes available in the future.

j) ALLOCATION OF MANAGEMENT AND ADMINISTRATIVE EXPENSES

Management and administrative expenditures are incurred to operate HPCO in a cost-effective manner while maximizing all opportunities to further HPCO's mission. HPCO allocates certain of its management and administrative costs by identifying the appropriate basis of allocation. The allocation basis may be amended annually to reflect HPCO's priorities and implemented programs and may affect the comparability of financial information.

k) DONATED SERVICES AND MATERIALS

These financial statements do not reflect the value received from volunteer services or materials donated.

Notes To The Financial Statements

FOR THE YEAR ENDED MARCH 31, 2019

2. CHANGE IN ACCOUNTING POLICY

In fiscal 2019, HPCO changed its accounting policy with respect to the recognition of membership revenues from a cash basis to an accrual basis of accounting. HPCO has determined that the change in policy more accurately reports the recognition of membership revenues. Retrospective application of the change in accounting policy is not practical due to limitations of membership revenue information collected in prior periods. Accordingly, the change in policy with respect to membership revenues has only been applied prospectively from the commencement of the current fiscal year.

3. PREPAID EXPENSES AND DEPOSITS

Prepaid expenses and deposits as at March 31, 2019 were comprised as follows:

	<u>2019</u>	<u>2018</u>
Prepaid expenses and deposits Conference and facility costs paid in advance	\$ 40,569 108,817	\$ 42,181 <u>98,483</u>
	\$ <u>149,386</u>	\$ <u>140,664</u>

HPCO's annual conference is scheduled to commence subsequent to March 31, 2019. Accordingly, conference and facility costs incurred in advance will be expensed in fiscal 2020.

4. CAPITAL ASSETS

	2019 Accumulated Net Book			2018 Net Book		
		Cost	Amo	ortization	Value	Value
Computer equipment Office equipment Leasehold improvements	\$	32,564 12,187 20,081	\$	32,564 2,438 2,008	\$ - 9,749 18,073	\$ - 12,187 20,081
	\$_	64,832	\$	37,010	\$ 27,822	\$ <u>32,268</u>

5. CREDIT FACILITIES

HPCO has available an unsecured bank line of credit for \$40,000 which carries interest at prime + 2.4% per annum and is repayable on demand. No advances on the credit facility were outstanding as at March 31, 2019 (2018 - \$Nil).

Notes To The Financial Statements

FOR THE YEAR ENDED MARCH 31, 2019

6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities are comprised as follows:

	<u>2019</u>	<u>2018</u>
Trade payables and accrued liabilities GST/HST payable Due to MOHLTC	\$ 93,503 32,511	\$ 342,505 10,417
Caregiver Initiative overpaymentunspent government funding (note 10)	215,000 188,349	215,000 188,349
	\$ <u>529,363</u>	\$ <u>756,271</u>

7. DEFERRED REVENUE

Deferred revenue is comprised of unrestricted revenue and externally restricted contributions as follows:

	Balance	Received or Receivable	Recognized	Balance March 31,
HPCO conference revenue	April 1, 2018 \$ 359,104	\$ in Year 359,087	as Revenue \$ (359,104)	\$ 359,087
St. Elizabeth Community funding	109,166	139,500	(154,528)	94,138
Librach Award fund	14,800	-	(2,500)	12,300
Website Development fund	3,220		-	3,220
	\$ <u>486,290</u>	\$ 498,587	\$ (516,132)	\$ 468,745

Unrestricted deferred revenue:

Unrestricted deferred revenue comprises HPCO conference revenue, exhibitor fees and sponsorships received prior to fiscal year end, yet relate to periods subsequent to March 31, 2019.

Notes To The Financial Statements

FOR THE YEAR ENDED MARCH 31, 2019

7. **DEFERRED REVENUE - continued**

Externally restricted contributions:

Externally restricted contributions are to be recognized as revenue in the year in which related expenses are recognized, and are comprised as follows:

The Librach Award fund provides for restricted contributions used to fund the Dr. S. Lawrence Librach Award for Palliative Medicine in the community. The funds may be used by HPCO to grant a cash award to a physician selected by the HPCO Awards Committee.

The Website Development fund comprises restricted contributions designated for use in developing a new web based hospice palliative care services database. The funds may be used for contract staff services, development costs, hosting, design and other similar expenses related to the development of the website.

8. FINANCIAL INSTRUMENTS

HPCO is exposed to various risks through its financial instruments. The following analysis provides a measure of HPCO's risk exposure and concentrations as at March 31, 2019.

HPCO manages its exposure to the risks associated with financial instruments that have the potential to affect its operating and financial performance by prescribing to an investment asset mix policy requiring investment in low risk investments, portfolio diversification and limits exposure to individual investments and major asset classes. The objective of this policy is to reduce volatility in cash flow and earnings. HPCO's Board monitors compliance, reviews its policies and procedures annually.

a) Credit risk

Credit risk is the risk of loss resulting from the possibility that parties may default on their financial obligations or otherwise fail to perform under the terms of the contract. Credit risk encompasses both the direct risk of default and the risk of deterioration of creditworthiness and the respective concentration risk.

HPCO's financial statements that are exposed to concentrations of credit risk relate primarily to its accounts receivable balances outstanding.

The risk has not changed from the prior fiscal year.

b) Interest rate risk

Interest rate risk is the risk that the fair value of HPCO's financial instruments will fluctuate due to changes in the market interest rates. It arises from the potential variations in the timing and amount of cash flow related to the HPCO's assets and liabilities. The value of investments held are affected by short term changes in nominal rates.

Notes To The Financial Statements

FOR THE YEAR ENDED MARCH 31, 2019

8. FINANCIAL INSTRUMENTS - continued

To properly manage its interest rate risk, HPCO invests only in low risk investments or investment savings accounts within its portfolio. The risk has not changed from the prior fiscal year.

c) Currency risk

Currency risk is the risk that the value of HPCO's financial instruments will fluctuate due to changes in foreign exchange rates. These risks would relate primarily to fluctuations between the U.S. dollar and the Canadian dollar, subjecting the Association to gains and losses due to fluctuations in the respective foreign currencies.

HPCO does not speculate in foreign currencies. As at March 31, 2019, HPCO was not in possession of any foreign investments that would arise in an overall currency exposure to a particular foreign currency. The risk has not changed from the prior fiscal year.

d) Market risk

Market risk is the risk that the value of financial instruments will fluctuate as a result of changes in the market prices, whether those changes are caused by factors specific to the individual instrument or its issuer, or factors affecting all instruments traded in the market.

HPCO invests in low risk, diversified portfolio of investments or high quality interest bearing investments, based on criteria established by its investment policy. The risk has not changed from the prior fiscal year.

e) Liquidity risk

Liquidity risk is the risk that HPCO will not be able to meet a demand for cash or fund its obligations as they become due. Liquidity risk also includes the risk of not being able to liquidate assets in a timely manner at a reasonable price.

HPCO manages its liquidity risk by monitoring cash flows and holding assets readily converted into cash. HPCO also has credit facilities available to draw upon should it be required to meet temporary fluctuations in cash requirements (note 5). The risk has not changed from the prior fiscal year.

f) Cash flow risk

HPCO is exposed to cash flow risk resulting from the possibility that future cash flows associated with a monetary financial instrument will fluctuate in amount. The exposure of HPCO to cash flow risk arises from certain of its interest bearing instruments. HPCO's cash balance includes amounts on deposit with financial institutions that earn interest at market rates. HPCO manages its exposure to the cash flow risk of its cash by maintaining minimum liquidity necessary to conduct operations on a day-to-day basis and by maintaining cash balances in interest bearing accounts. Fluctuations in market rates of interest on cash balances do not have a significant impact on HPCO's results of operations.

Notes To The Financial Statements

FOR THE YEAR ENDED MARCH 31, 2019

9. PALLIATIVE EDUCATION AND INFORMATION SERVICES

End of Life Information Services

Hospice Palliative Care Ontario is funded by the Government of Ontario, Ministry of Health and Long Term Care ("MOHLTC"), to provide information about and referral to a wide range of hospice palliative care services and resources. These services and resources include hospices, palliative care programs and units, community-based services, pain and symptom management, bereavement support services and palliative care education. The scope of the program is Ontario wide.

During fiscal 2019, MOHLTC provided aggregate funding to the End of Life Information Services ("EOL") in the amount of \$112,774 (2018 - \$114,446).

Palliative Care Education

This Local Health Integration Network ("LHIN") funded service includes introductory, advanced and enhanced palliative care education to front line health care staff working in the community support sector. The scope of the program is the City of Toronto.

During fiscal 2019, MOHLTC provided aggregate funding towards Palliative Care Education ("PCE") in the amount of \$155,736 (2018 - \$153,529).

In aggregate, the MOHLTC provided total government funding in the amount of \$268,510 (2018 - \$267,975) to service the EOL and PCE programs. Provincial expenditures for the fiscal year exceeded provincial grant funding in the amount of \$5,156 (2018 - \$1,932). The deficiency is funded internally by HPCO's unrestricted net assets.

Contractual arrangements with the Ministry relative to each service program stipulate that contract year funding grant surplus are recoverable by the Ministry through direct payment or reduction in future annual funding grant contracts and transfer payments.

10. MOHLTC - OTHER GOVERNMENT FUNDING

Advanced Care Planning (ACP)

The objective of funds employed towards advanced care planning pertain to the research and development of best care practices, the creation of ACP standards, support services and the development of educational resources for health service providers. The agreement expired on March 31, 2018.

Under a funding agreement dated November 1, 2016, the MOHLTC agreed to provide funding in the aggregate of \$700,000. HPCO received \$230,000 in government funding in fiscal 2017, with the remainder of \$470,000 received in fiscal 2018. HPCO recognized the sum of \$129,051 in fiscal 2017 and \$382,600 in fiscal 2018 as government funding revenue.

Notes To The Financial Statements

FOR THE YEAR ENDED MARCH 31, 2019

10. MOHLTC - OTHER GOVERNMENT FUNDING - continued

Contractual arrangements with the Ministry stipulate the repayment of unspent grant funding. Of the total ACP funding received, \$188,349 remained unspent and accordingly are recognized as a liability to the MOHLTC as at March 31, 2019.

11. COMMITMENTS

a) Lease commitment - premises

HPCO is obligated under an office premise lease expiring October 31, 2022. No further option to renew or extend the term has been granted by the landlord beyond the expiry date. Minimum annual lease payments, excluding applicable taxes, are determined as follows:

Fiscal	Minimum Annual		
<u>Year End</u>	Lease Payments		
2020	\$ 32,516		
2021	33,120		
2022	33,551		
2023	19,924		
	\$ 119.111		

b) Other contractual obligations

In the normal course of operations, HPCO enters into contractual and purchase commitments with consulting service providers and suppliers. These amounts are of varying terms and can provide for fixed or variable prices and amounts.

12. ECONOMIC DEPENDENCE

The End of Life Information Services and Palliative Care Education Service programs primary source of funding is provided by the Government of Ontario, Ministry of Health and Long Term Care. HPCO's ability to continue viable operations of these service programs is dependent on this Ministerial funding.

13. COMPARATIVE FIGURES

Comparative figures have been reclassified to conform to the presentation adopted in the current fiscal year.